

Organization and Functions

TEXAS STATE GUARD (TXSG)

Summary: This regulation updates the organization and manning of the Texas State Guard (TXSG) Headquarters and its subordinate units.

Applicability: This regulation applies to all members of the TXSG.

Supplementation: Supplementing this regulation is prohibited.

Suggested Improvements: Headquarters, TXSG is the proponent agency for this regulation. Users are invited to send comments and suggested improvements to the Adjutant General's Department, ATTN: AGTX-TXSG, P.O. Box 5218, Austin, Texas 78763-5218.

1. **Purpose:** This regulation prescribes and standardizes the organization of the TXSG from state headquarters through company and flight level.

2. **References and related publications:**

- a. United States Constitution, Amendments, Article III.
- b. United States Code, Title 32, Section 109, as amended.
- c. United States Law 364, Chapter 802, as amended.
- d. State of Texas Constitution, Article 4, Section 7, Article 15, Section 46.
- e. Texas Government Code, Title 4 Executive Branch, Chapter 43, Subchapters 431 and 432.
- f. Military Laws, State of Texas.
- g. TXSG Regulation 600-10, Personnel and Administrative Procedures, 10 December 1994.
- h. AGTX Standing Operating Procedures for State Active Duty.

3. Authority:

The Texas State Guard is authorized under the Constitution of the United States and the Constitution of the State of Texas and is regulated by the laws and statutes of the United States of America and the State of Texas.

4. Vision:

The Texas State Guard is a continually evolving State military force serving as a valued partner in maintaining the security and well-being of the Texas homeland.

5. Mission:

The Texas State Guard provides mission-ready, volunteer military forces to assist State and local authorities in homeland security and community service.

6. Organization and Values:

- a. **Structure:** The TXSG consists of a State Headquarters, HQ Support Command, Detachments, Brigades, Wings, Battalions, Air Groups, Companies, Squadrons, Platoons, Flights and other units as designated by the Commanding General and approved by the Adjutant General. This organization is flexible and may change as directed by the Adjutant General. The TXSG is a joint command. Any slot within the TXSG may be filled by a member of the Air Component or the Army Component.

b. **Values:**

The TXSG commits itself to the following organizational values

- Integrity
- Leadership
- Professionalism
- Service
- Volunteerism

7. Command.

The Governor of the State of Texas is the Commander in Chief of the military forces of the State of Texas. The Adjutant General is the senior military commander for the Texas military forces and the Commanding General, Texas State Guard commands the TXSG.

8. Composition:

The Texas State Guard is composed of the Active Military Force, the Ready Reserve and the Honorary Reserve. Specific information concerning these forces is contained in TXSG Regulation 600-10.

9. Manning:

a. Increases in manning levels may be requested by unit commanders through the chain of command and approved by the Commanding General, TXSG. Manning levels may be decreased or a unit deactivated should unit strength fall below cadre levels for extended periods of time. Final determination of a decrease or deactivation will be made by the Commanding General, Texas State Guard.

b. Upon full federal mobilization of the Texas National Guard, manning levels of the Texas State Guard may increase to the current U.S. Army or U.S. Air Force manning levels of similar units if approved by the Adjutant General.

Appendix A

AUTHORIZED STRENGTH, HEADQUARTERS TEXAS STATE GUARD

COMMAND GROUP

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-8	1	
02	Assistant Commander - Operations	O-7	1	
03	Assistant Commander - Support	O-7	1	
04	Aide-de-Camp to the Gov.	O-5	1	
05	Equal Opportunity Officer	O-4	1	
06	Aides	O-3	3	
07	Command Sergeant Major	E-9	1	
	Authorized Strength		9	

CHIEF OF STAFF SECTION

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
08	Chief of Staff	O-6	1	
09	Asst. Chief of Staff - Budget	O-6	1	
10	Asst. Chief of Staff - Programs & Mgt	O-6	1	
11	Secretary, General Staff	O-5	1	
12	Protocol Officer	O-4	1	
13	Administrative Asst.	O-3	1	
	Authorized Strength		6	

DEPUTY CHIEF OF STAFF FOR PERSONNEL

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
14	DCS Personnel	O-6	1	Personal Staff
15	Assistant CofS	O-5	1	
16	Action Officer, Officer Personnel	O-4	1	
17	Action Officer, Enlisted Personnel	O-4	1	
18	Recruiting Officer	O-3	1	
19	Personnel Technician	WO	1	
20	Personnel Sergeant Major	E-9	1	
21	Administrative NCO	E-8	1	
22	Recruiting NCO	E-8	1	
23	Personnel NCO	E-7	1	
24	Command Chaplain	O-6	1	Personal Staff
25	Assistant Chaplain	O-5	1	
26	Chaplain's Assistant	E-7	1	
27	Command Historian	O-5	1	Supports Military Forces Museum
28	Deputy Historian	O-5	1	
29	Museum Liaison Officer	O-4	1	
30	Historian	O-4	1	
31	Historian	O-3	1	
32	History Section NCO	E-8	1	
33	History Section NCO	E-7	1	
	Authorized Strength		20	

INSPECTOR GENERAL SECTION

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
34	Inspector General	O-6	1	
35	Asst IG	O-5	2	
36	IG SGM	E-9	1	
37	Asst IG NC	E-8	2	
	Authorized Strength		6	

DEPUTY CHIEF OF STAFF FOR OPERATIONS AND INTELLIGENCE

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
38	DCS Operations	O-6	1	
39	Asst Operations Off.	O-5	1	
40	Asst Director Plans	O-4	1	
41	Asst Director Training	O-4	1	
42	Operations SGM	E-9	1	
43	Operations NCO	E-8	2	
44	Operations/Plans NCO	E-7	2	
45	Operations/Plans NCO	E-5	2	
46	ADCS Intelligence	O-6	1	
47	Asst Intelligence Off.	O-5	1	
48	Intel SGM	E-9	1	
49	Asst Intel NCO	E-7	1	
50	Provost Marshall	O-6	1	
51	Asst Provost Marshall	O-5	1	
52	Asst PM – CID	O-5	1	
53	Senior Provost NCO	E-8	1	
54	Senior CID NCO	E-8	1	
55	CID Officers	WO	3	
	Authorized Strength		23	

DEPUTY CHIEF OF STAFF FOR LOGISTICS

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
56	DCS Logistics	O-6	1	
57	ADCS Logistics	O-5	1	
58	Logistics LNO	O-3	1	
59	Logistics Technician	WO	1	
60	Armorer	WO	1	
61	Logistics SGM	E-9	1	
62	Logistics NCO	E-8	1	
63	Asst. Logistics NCO	E-7	1	
64	Armorer NCO	E-7	1	
	Authorized Strength		9	

DEPUTY CHIEF OF STAFF FOR LEGAL SERVICES

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
65	DCS Judge Advocate	O-6	1	Commander's Personal Staff
66	Deputy SJA	O-6	1	
67	Deputy SJA	O-6	1	
68	Area OIC, North	O-6	1	
69	Area OIC, South	O-6	1	
70	Area Attorney	O-5	3	
71	Area Attorney	O-4	5	
72	Chief Legal Clerk	E-8	4	
73	Legal Assistant	E-7	7	
74	Senior Clerk	E-6	4	
75	Clerk	E-5	4	
	Authorized Strength		32	

LIAISON SECTION

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
76	Senior Legislative LNO	O-6	1	
77	Asst Legislative LNO	O-5	4	
78	Liaison Officer	O-4	4	
79	Section SGM	E-9	1	
	Authorized Strength		10	

DEPUTY CHIEF OF STAFF FOR INFORMATION OPERATIONS

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
80	DCS Information Ops	O-6	1	
81	ADCS Information Ops	O-5	1	
82	Systems Off	O-4	1	
83	Asst Systems Off	O-3	1	
84	Web System Tech	WO	1	
85	Network Sys Techs	WO	2	
86	IM NCO	E-8	1	
87	Inf. Tech. NCO	E-7	3	
88	Signal Officer	O-4	1	
89	Signal NCO	E-8	1	
90	Asst. Signal NCO	E-7	1	
91	Public Affairs Officer	O-6	1	Personal Staff
92	Asst PAO	O-4	1	
93	PA NCO	E-8	1	
94	Civil Affairs Officer	O-6	1	
95	CA SGM	E-9	1	
	Authorized Strength		19	

A-1. Capabilities. HQ, TXSG performs the following missions:

- a. Organize, relocate and designate subordinate units.
- b. Equip units from State-provided support, as available.
- c. Provide command, control and administrative support for all individual and unit training.
- d. Provide Statewide command and control for military support to civil authorities.
- e. Provide Statewide command and control for community support training missions.
- f. Provide direct support to educational institutions. Provide command and control to subordinate units engaged in educational institution support.
- g. Provide contingency planning for security missions.
- h. Provide command and control for occupation of Texas National Guard armories by subordinate units.
- i. Provide administrative, planning, and command and control support to STARC.

- j. Support the Adjutant General's Department Historical Center through the Historical Detachment.
- k. Perform other duties as assigned by the Adjutant General.

A-2. Support.

- a. HQ, TXSG provides administrative support for individual and unit training, and limited training material and resources to subordinate units. It plans and coordinates statewide training exercises.
- b. Supervises and administers logistical support activities.
- c. Coordinates food service support from the Adjutant General's Department.

A-3. Mobility. HQ, TXSG has limited organic mobility.

**HEADQUARTERS COMPANY
HEADQUARTERS TEXAS STATE GUARD**

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
96	Commander	O-4	1	
97	Executive Officer	O-3	1	
98	First Sergeant	E-8	1	
99	Security Sergeant	E-7	7	
100	Personnel NCO	E-6	1	
101	Supply NCO	E-7	1	
	Authorized Strength		12	

A-4. Assignment Headquarters Company is assigned and subordinate to HQ, TXSG and is under the staff supervision of the Chief of Staff.

A-5. Capabilities Headquarters Company is capable of providing limited administrative and logistic support to HQ, TXSG. Headquarters Company is dependent upon HQ, TXSG for all contingency planning, coordination, and mobility.

**OFFICE OF THE TEXAS STATE GUARD SURGEON
HEADQUARTERS, TEXAS STATE GUARD**

LINE	POSITION	AUTH RANK	AUTH POSITION	REMARKS
102	TXSG Surgeon	O-6	1	Personal Staff
103	Executive Officer	O-5	1	
104	Sergeant Major	E-9	1	
105	Senior Nurse	O-5	1	
	Authorized Strength		4	

A-6. Assignment The Office of the Texas State Guard Surgeon advises the Commander on all medical matters pertaining to the TXSG.

A-7. Capabilities The Office of the TXSG Surgeon coordinates medical support for TXSG soldiers and airmen on official State Guard duty. The Medical detachment has no organic movement or evacuation capability.

Total Authorized Strength = 150

APPENDIX B
TEXAS STATE GUARD EDUCATION COMMAND
COMMAND HEADQUARTERS

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-7	1	Assistant Commander, Education
02	Deputy Commander	O-6	1	
03	Band Master	O-6	1	
04	Assist Band Master	O-5	1	
05	Assist Band Master	O-5	1	
06	TAC Officer	O-5	1	
07	TAC Officer	O-4	1	
08	TAC Officer	O-3	2	
09	TAC Officer	O-1/O-2	2	
10	Detachment SGM	E-9	1	
	Authorized Strength		12	

B-1. Assignment and Organization The Education Command is subordinate to HQ, TXSG and reports to the Commander, Texas State Guard. It consists of the Command Headquarters, multiple line companies drawn from the Texas A&M University Corps of Cadets and/or the Texas A&M student body, and the Texas Military Academy.

B-2. Capabilities The Education Command:

- a. Provides the organizational structure for the TXSG support to the Office of the Commandant of Cadets, Texas A&M University.
- b. Administers the direct commissioning program of Drill and Ceremonies Cadets.
- c. Coordinates TXSG support to the Office of the Commandant of Cadets.
- d. Provides command and control for the Headquarters, its subordinate companies and the Texas Military Academy.

B-3. Support The Education Command is dependent upon the office of the Commandant of Cadets for all logistic and mobility support.

**LINE COMPANY STRUCTURE
EDUCATION COMMAND**

(rank structure within the company reflects cadet ranks)

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
11	Commander	O-3	3	
12	Executive Officer	O-2	3	
13	First Sergeant	E-8	3	
14	Platoon Leaders	O-1	*	As determined
15	Platoon Sergeants	E-7	*	As determined
16	Squad Leaders	E-6	*	As determined
17	Cadets	E-1/E-4	*	As authorized
	Authorized Strength		209	

B-4. Structure Line Companies within the Education Command may be organized into as many platoons as the Assistant Commander, Education deems necessary. Company strength may be modified by agreement between the Assistant Commander, Education and the Commander, Texas State Guard.

**TEXAS MILITARY ACADEMY
EDUCATION COMMAND**

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
18	Commandant	O-6	1	
19	Deputy Commandant	O-5	1	
20	Operations Officer	O-5	1	
21	Senior Officer Instructor	O-4	1	Officer School Section
22	Officer Instructors	O-3	5	Officer School Section
23	Administrative Officer	O-3	1	School Admin Section
24	Administrative Specialist	WO	1	School Admin Section
25	Sergeant Major	E-9	1	Enlisted School Section
26	Senior NCO Instructor	E-8	1	Enlisted School Section
27	NCO Instructor	E-7	3	Enlisted School Section
28	Asst NCO Instructor	E-6	3	Enlisted School Section
29	Administrative NCO	E-6	1	School Admin Section
30	Asst Admin NCO	E-4	1	School Admin Section
	Authorized Strength		21	

B-5. Assignment The Texas Military Academy is assigned to the TXSG Education Command and is under the supervision of the Assistant Commander, Education.

B-6. Capabilities The Texas Military Academy:

- a. Provides technical training and assistance to all units within the Texas State Guard.
- b. Prepares and coordinates training techniques to support all TXSG units.
- c. Is responsible for all Officer and NCO leadership and development courses conducted by the TXSG.

B-7. Support The Texas Military Academy is dependent upon HQ, Education Command, Texas A&M University, and HQ, TXSG for all logistic and mobility support.

Total Authorized Strength, Education Command = 659

APPENDIX C
BRIGADE STRUCTURE
TEXAS STATE GUARD

BRIGADE HEADQUARTERS AND HEADQUARTERS COMPANY

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-6	1	
02	Executive Officer	O-5	1	
03	Chaplain	O-5	1	
04	S-3	O-5	1	
05	Medical Officer	O-5	1	Must be a qualified Physician
06	S-1	O-4	1	
07	S-2	O-4	1	
08	S-4	O-4	1	
09	Commo Officer	O-4	1	
10	Asst S-3, Ops	O-4	1	
11	Asst S-3, Plans	O-4	1	
12	Physician Asst	O-4	1	
13	Brigade Nurse	O-4	1	
14	Asst S-1	O-3	1	
15	Asst Commo Officer	O-3	1	
16	Liaison Officer	O-3	1	
17	Public Affairs Off	O-3	1	
18	Logistics Technician	WO	1	
19	Personnel Technician	WO	1	
20	Command SGM	E-9	1	
21	Operations NCO	E-9	1	
22	Intelligence NCO	E-8	1	
23	Logistics NCO	E-8	1	
24	Medical NCO	E-8	1	
25	Personnel NCO	E-8	1	
26	Training NCO	E-8	1	
27	Asst Intel NCO	E-7	1	
28	Asst Logistics NCO	E-7	1	
29	Asst Medical NCO	E-7	3	
30	Asst Operations NCO	E-7	1	
31	Asst Personnel NCO	E-7	1	
32	Commo NCO	E-7	1	
33	Food Service NCO	E-7	1	
34	Public Affairs NCO	E-7	1	
35	Recruiting NCO	E-7	1	
36	Clerk/RTO	E-4	3	
37	HQ Commandant	O-3	1	

38	Executive Officer	O-1	1	
39	First Sergeant	E-8	1	
40	Supply Sergeant	E-6	1	
41	Personnel NCO	E-6	1	
42	First Cook	E-5	1	
43	Food Svc. Specialist	E-4	1	
44	Medic	E-4	1	
45	Supply Specialist	E-4	1	
46	Clerk	E-4	1	
	Authorized Strength		50	

C-1. Authorization The TXSG is authorized six (6) brigades. Brigade commanders are under the command supervision of a designated Assistant Commander, Texas State Guard.

C-2. Capabilities A brigade headquarters is capable of providing command and control for 2-6 battalions and a headquarters company, and for providing for individual and unit training conducted by subordinate units. The brigade headquarters provides limited command and control for civil affairs missions. A brigade headquarters can provide command and control for community support missions and assumes responsibility for all armories in the brigade area of operations upon federal mobilization of the Texas National Guard. Additionally, a brigade can support STARC, within its brigade area of operations, on a limited basis.

C-3. Support Brigade headquarters provides supervision and assistance in administrative matters, command and control issues, contingency planning, training guidance, mission assignment, food service, medical support and logistic support for all its subordinate units. A brigade is dependent upon HQ, TXSG for support to draw equipment and supplies from State resources.

BATTALION HEADQUARTERS AND HEADQUARTERS COMPANY
TEXAS STATE GUARD

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
47	Commander	O-5	1	
48	Executive Officer	O-4	1	
49	S-3	O-4	1	
50	Battalion Physician	O-4	1	Must be a qualified physician
51	Chaplain	O-4	1	
52	S-1	O-3	1	
53	Commo Officer	O-3	1	
54	S-4	O-3	1	
55	Public Affairs Officer	O-3	1	
56	Asst S-3	O-3	1	
57	Asst Commo Officer	O-1	1	
58	Cmdr Sgt Major	E-9	1	
59	Operations NCO	E-8	1	
60	Asst Ops NCO	E-7	1	
61	Intelligence NCO	E-7	1	
62	Logistics NCO	E-7	1	
63	Commo NCO	E-7	1	
64	Medical NCO	E-7	1	
65	Personnel NCO	E-7	1	
66	Supply NCO	E-6	1	
67	Food Service NCO	E-7	1	
68	Asst Supply NCO	E-6	1	
69	Personnel Clerk	E-4	1	
70	Logistics Clerk	E-4	1	
71	Clerk/RTO	E-4	2	
72	HQ Commandant	O-3	1	
73	Executive Officer	O-1	1	
74	First Sergeant	E-8	1	
75	Supply Sergeant	E-7	1	
76	Personnel NCO	E-7	1	
77	First Cook	E-5	1	
78	Food Svc. Specialist	E-4	1	
79	Medic	E-4	1	
80	Supply Specialist	E-4	1	
81	Clerk	E-4	1	
	Authorized Strength		36	

C-4. Authorization Each brigade is authorized a minimum of two (2) battalions.

C-5. Capabilities A battalion headquarters is capable of providing command and control for its Headquarters Company and up to five line companies. It is capable of providing limited support to STARC, within the battalion's area of operations, and will assume other missions as assigned by brigade.

C-6. Support A battalion headquarters provides supervision and assistance in administrative matters, command and control, contingency planning, training guidance, mission assignment, food service support, medical support, and logistic support for its subordinate companies.

**LINE COMPANY
TEXAS STATE GUARD**

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
85	Commander	O-3	1	
86	Executive Officer	O-2	1	
87	First Sergeant	E-8	1	
88	Supply Sergeant	E-7	1	
89	Personnel NCO	E-5	1	
90	Clerk/RTO	E-4	2	
91	Platoon Leader	O-1	2	
92	Platoon Sergeant	E-7	2	
93	RTO	E-4	2	
94	Squad Leader	E-6	8	
95	Asst Squad Leader	E-5	8	
96	RTO	E-4	8	
97	Military Police RTO	E-4	8	
	Authorized Strength		45	

C-7. Authorization Each battalion is authorized a minimum of two (2) line companies.

C-8. Capabilities A line company is capable of providing command and control for two platoons. It provides limited support for recruiting, individual and unit training, civil affairs and community support missions. The company can also provide a limited number of elements to secure armories in the battalion area of operations.

C-9. Support A line company coordinates administrative and logistic support for its organic platoons. It is dependent upon its parent battalion for all food service, medical, and logistic support other than that provided or furnished by the State.

Total Authorized Brigade level strength = 1812

APPENDIX D
4TH AIR WING
TEXAS STATE GUARD

- D-1. Organization** – The 4th Air Wing includes four subordinate Air Groups; three are co-located with the Texas Air National Guard Wings in Fort Worth, Houston, and San Antonio, and one supports the Austin area.
- D-2. Air Wing Vision** – Texas airmen building the Nation's most respected state guard air component, thereby setting the standard for which other States will strive – integrity first, service before self, and excellence in all we do.
- D-3. Air Wing Mission** – The mission of the Air Wing is to support the security of the United States and the State of Texas. To protect life and property, and to preserve peace, order, and public safety. To participate in community and state programs that add value to Texas and improves life for its citizens. The Air Wing is responsible for:
- Supporting the Texas Air National Guard in accomplishing its mission.
 - Providing air oriented support forces needed to support the Texas Military Forces in executing their State and Federal duties during State or National Emergencies or when called to State Active Duty by the Governor of Texas.
 - Maintaining a liaison between the Texas State Guard and the Texas Air National Guard for the purpose of mutual support and attainment of the goals of both organizations.
- D-4. Air Wing Management** - To assure unit preparedness and overall effectiveness of the Air Wing, the Commanding General of the Texas State Guard will appoint the Wing Commander, who is responsible for and has the authority to conduct all affairs of the Air Wing. This includes training, operations, administration, logistical support and maintenance, and welfare of personnel. The Wing Commander's responsibilities include recruiting, oversight, and any other activity prescribed by the Commanding General, the Adjutant General or the Governor.

The Commanding General of the Texas State Guard exercises authority over the Wing Commander and retains immediate supervision of activities that involve vital relationships with the Legislature, the Adjutant General, and other governmental offices and the public.

D-5. The Wing Staff – The Wing Staff includes a vice-commander, operations officer, administrative officer, public information officer, medical officer, finance officer, proficiency & standards officer, safety officer, chaplain, and the Command Chief Master Sergeant. The Wing Commander is the principal advisor to the Commanding General on Air Wing activities. The Wing Commander presides over the Wing Staff, transmits Wing Staff plans and recommendations to the Commanding General and acts as his agent in executing them.

D-6. Field Organization – The four Air Groups and their subordinate elements constitute the field organization that carries out the Air Wing mission. In addition, there are direct reporting units assigned to the Air Wing Headquarters. Air Groups are organized along geographical basis as well as organizational lines of the Texas Air National Guard. They accomplish designated phases of Air Wing statewide activities and organize, administer, equip and train their subordinate elements. The Air Wing includes Groups, Squadrons and Flights.

The basic unit for generating and employing mission capability is the Group. Within the Group, operations and support squadrons are the cornerstones of the organization. Field operating agencies and direct reporting units are other Air Wing subdivisions that report directly to Air Wing Headquarters. They are assigned specialized missions that are restricted in scope when compared to the mission of a Group or Squadron. Field operating agencies and direct reporting units carry out field activities under the operational control of an Air Wing functional manager.

AUTHORIZED STRENGTH 4TH AIR WING

Command Group

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-6	1	
02	Vice Commander	O-5	1	
03	Chief of Staff	O-5	1	
04	Staff Judge Advocate	O-5	1	
05	Chief Chaplain	O-5	1	
06	Personnel Officer	O-5	1	
07	Standards Eval Officer	O-5	1	
08	PAO	O-4	1	
09	Command CMSgt	E-9	1	
10	Personnel Sgt.	E-8	1	
11	Personnel Sgt.	E-7	1	
12	Administrative Sgt.	E-7	1	
13	PA Sgt.	E-7	1	
14	Standards/Eval. Sgt.	E-7	1	
15	Chaplain Asst.	E-7	1	
16	Safety Sgt.	E-7	1	
	Authorized Strength		16	

Wing Headquarters Duty Station = Austin

401 AIR SUPPORT GROUP HQ 401 ASG

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-5	1	
02	SJA	O-4	1	
03	Chaplain	O-4	1	
04	Personnel Officer	O-4	1	
05	PAO	O-3	1	
06	Chief Enlisted Mgr	E-9	1	
07	Personnel Sgt	E-8	1	
08	PA/Recruiting Sgt	E-7	1	
09	Support Sergeant	E-7	1	
10	Training Sgt	E-7	1	
11	Safety Sgt	E-7	1	
	Authorized Strength		11	

401 OPERATIONS SQUADRON

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
12	Commander	O-5	1	
13	Operations Officer	O-3	1	
14	Superintendent	E-8	1	
15	Support Sergeant	E-6	1	
	Authorized Strength		4	

401 HONOR GUARD FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
16	Commander	O-3	1	
17	Flight Sergeant	E-8	1	
18	Ops Sgt/Element Ldr	E-7	2	
19	Training Sergeant	E-7	2	
20	Operations Sergeant	E-6	2	
21	Operations Sergeant	E-5	4	
22	Operations Specialist	E-4	4	
23	Operations Specialist	E-3	2	
	Authorized Strength		18	

4th AIR WING BAND

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
24	Commander	O-3	1	
25	Pipe Major	E-8	1	
26	Drum Major	E-8	1	
27	Pipe Sergeant	E-7	1	
28	Drum Sergeant	E-7	1	
29	Piper	E-6	3	
30	Drummer	E-6	3	
	Authorized Strength		11	

401 SUPPORT SQUADRON

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
31	Commander	O-4	1	
32	Support Officer	O-3	1	
33	Superintendent	E-8	1	
34	Personnel Sergeant	E-7	1	
35	Admin Sergeant	E-7	1	
36	Recruiting Sergeant	E-7	1	
37	Public Info. Sgt.	E-6	1	
	Authorized Strength		7	

401 MISSION SUPPORT FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
38	Commander	O-4	1	
39	Flight Sergeant	E-8	1	
40	Personnel Sergeant	E-7	1	
41	Personnel Sergeant	E-6	1	
42	Computer Sys. Sgt.	E-7	1	
43	Computer Sys. Sgt.	E-6	1	
44	Finance Sergeant	E-7	1	
45	Finance Sergeant	E-6	1	
46	Supply Sergeant	E-7	1	
47	Supply Sergeant	E-6	1	
48	Support Sergeant	E-6	1	
49	Support Sergeant	E-5	2	
50	Support Specialist	E-4	3	
51	Support Specialist	E-3	2	
	Authorized Strength		18	

401 MEDICAL FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
52	Commander	O-5	1	
53	Medical Support Off.	O-4	2	Must be a physician
54	Flight Sergeant	E-8	1	
55	Medical Support Sgt.	E-7	2	
56	Medical Support Sgt.	E-6	2	
57	Medical Support Sgt.	E-5	2	
58	Medical Support Spec.	E-4	2	
	Authorized Strength		12	

Total 401 ASG Authorized Strength = 81

Total Officer Personnel = 15

Total Enlisted Personnel = 66

436 AIR SUPPORT GROUP

HEADQUARTERS 436TH ASG

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-5	1	
02	Staff Judge Advocate	O-4	1	
0-3	Chaplain	O-4	1	
0-4	Personnel Officer	O-4	1	
0-5	Chief Enlisted Mgr.	E-9	1	
0-6	Personnel Sergeant	E-8	1	
0-7	P/A Recruiting Sgt.	E-7	1	
0-8	Support Sergeant	E-7	1	
0-9	Training Sergeant	E-7	1	
10	Safety Sergeant	E-7	1	
	Authorized Strength		10	

436 MISSION SUPPORT FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
11	Commander	O-3	1	
12	Flight Sergeant	E-7	1	
13	Personnel Officer	O-3	1	
14	Personnel Sergeant	E-5	1	
15	Finance Officer	O-3	1	
16	Finance Sergeant	E-5	1	
17	Support Sergeant	E-6	1	
18	Support Sergeant	E-5	1	
19	Security Sergeant	E-7	1	
20	Security Specialist	E-4	1	
	Authorized Strength		10	

404 SECURITY FORCES SQUADRON (EL PASO)

LINE	POSITON	AUTH RANK	AUTH STRENGTH	REMARKS
21	Commander	O-4	1	
22	Operations Officer	O-3	1	
23	Superintendent	E-8	1	
	Authorized Strength		3	

40th FORCE PROTECTION FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
24	Flight Chief	E-8	1	
25	Support Sergeant	E-7	1	
26	Security Sergeant	E-7	1	
27	Security Sergeant	E-6	2	
28	Security Sergeant	E-5	2	
29	Security Specialist	E-4	1	
30	Security Specialist	E-3	1	
31	Medical Support Sgt.	E-7	1	
	Authorized Strength		10	

44th FORCE PROTECTION FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
32	Flight Chief	E-8	1	
33	Support Sergeant	E-7	1	
34	Security Sergeant	E-7	1	
35	Security Sergeant	E-6	2	
36	Security Sergeant	E-5	2	
37	Security Specialist	E-4	1	
38	Security Specialist	E-3	1	
39	Medical Support Sgt.	E-7	1	
	Authorized Strength		10	

454th COMMUNICATIONS SQUADRON (GARLAND)

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
40	Commander	O-4	1	
41	Operations Officer	O-3	1	
42	Flight Sergeant	E-8	1	
43	Support Sergeant	E-6	1	
	Authorized Strength		4	

454th OPERATIONS FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
44	Flight Chief	E-8	1	
45	Operations Sergeant	E-7	1	
46	Security Sergeant	E-7	1	
47	Security Sergeant	E-6	1	
48	Security Sergeant	E-5	2	
49	Security Specialist	E-4	2	
50	Security Specialist	E-3	2	
	Authorized Strength		10	

454th COMMUNICATIONS SUPPORT FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
51	Flight Chief	E-8	1	
52	Support Sergeant	E-7	1	
53	Commo Sergeant	E-7	1	
54	Commo Sergeant	E-6	2	
55	Commo Sergeant	E-5	2	
56	Commo Specialist	E-4	2	
57	Medical Support Sgt.	E-6	1	
	Authorized Strength		10	

Total Authorized 436th ASG Strength = 104

Total Officer Personnel = 18

Total Enlisted Personnel = 86

447th AIR SUPPORT GROUP

HEADQUARTERS 447TH ASG

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-5	1	
02	Executive Officer	O-4	1	
03	Staff Judge Advocate	O-4	1	
04	Chaplain	O-4	1	
05	Chief Enlisted Magr	E-9	1	
06	Personnel Sergeant	E-8	1	
07	P/A Recruiting Sgt	E-7	1	
08	Support Sergeant	E-7	1	
09	Training Sergeant	E-7	1	
10	Safety Sergeant	E-7	1	
	Authorized Strength		10	

447TH OPERATIONS SQUADRON

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
11	Commander	O-5	1	
12	Operations Officer	O-4	1	
13	Superintendent	E-8	1	
14	Support Sergeant	E-6	1	
	Authorized Strength		4	

447TH SECURITY FORCES FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
15	Commander	O-3	1	
16	Flight Sergeant	E-8	1	
17	Security Sgt./Elm. Ldr	E-7	2	
18	Security Sergeant	E-6	2	
19	Security Sergeant	E-5	4	
20	Security Specialist	E-4	4	
21	Security Specialist	E-3	7	
	Authorized Strength		21	

447th OPERATIONS FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
22	Commander	O-3	1	
23	Flight Sergeant	E-8	1	
24	Support Sergeant	E-7	1	
25	Operations Sergeant	E-7	2	
26	Operations Sergeant	E-6	2	
27	Operations Sergeant	E-5	2	
28	Operations Specialist	E-4	2	
29	Operations Specialist	E-3	2	
	Authorized Strength		13	

272nd OPERATIONS FLIGHT (LA PORTE)

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
30	Commander	O-3	1	
31	Flight Sergeant	E-8	1	
32	Support Sergeant	E-7	1	
33	Operations Sergeant	E-7	2	
34	Operation Sergeant	E-6	1	
35	Operations Sergeant	E-5	2	
36	Operations Specialist	E-4	2	
37	Operations Specialist	E-3	2	
	Authorized Strength		12	

273rd OPERATIONS FLIGHT (BEAUMONT)

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
38	Commander	O-3	1	
39	Flight Sergeant	E-8	1	
40	Support Sergeant	E-7	1	
41	Operations Sergeant	E-7	2	
42	Operation Sergeant	E-6	1	
43	Operations Sergeant	E-5	2	
44	Operations Specialist	E-4	2	
45	Operations Specialist	E-3	2	
	Authorized Strength		12	

447TH SUPPORT SQUADRON

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
46	Commander	O-5	1	
47	Support Officer	O-3	1	
48	Superintendent	E-8	1	
49	Support Sergeant	E-6	1	
	Authorized Strength		4	

447TH PERSONNEL FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
40	Commander	O-4	1	
41	Personnel Officer	O-3	1	
42	Personnel Sergeant	E-8	1	
43	Personnel Sergeant	E-7	2	
44	Personnel Sergeant	E-6	2	
45	Personnel Specialist	E-5	3	
46	Personnel Specialist	E-4	1	
	Authorized Strength		11	

447TH MEDICAL FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
47	Commander	O-5	1	
48	Medical Support Off.	O-4	1	Must be a physician
49	Flight Sergeant	E-8	1	
50	Medical Support Sgt.	E-7	2	
51	Medical Support Sgt.	E-6	2	
52	Medical Support Sgt.	E-5	2	
53	Medical Support Spl.	E-4	2	
54	Medical Support Spl.	E-3	2	
	Authorized Strength		13	

Total authorized 447th ASG strength = 100
Total Officer Personnel = 16

449th AIR SUPPORT GROUP

449TH ASG HEADQUARTERS

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
01	Commander	O-5	1	
02	Executive Officer	O-4	1	
03	Staff Judge Advocate	O-4	1	
04	Chaplain	O-4	1	
05	Chief Enlisted Magr	E-9	1	
06	Personnel Sergeant	E-8	1	
07	P/A Recruiting Sgt	E-7	1	
08	Support Sergeant	E-7	1	
09	Training Sergeant	E-7	1	
10	Safety Sergeant	E-7	1	
	Authorized Strength		10	

449TH OPERATIONS SQUADRON

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
11	Commander	O-5	1	
12	Operations Officer	O-4	1	
13	Superintendent	E-8	1	
14	Support Sergeant	E-6	1	
	Authorized Strength		4	

449TH FORCE PROTECTION FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
15	Commander	O-3	1	
16	Flight Sergeant	E-8	1	
17	Flight Sergeant/El. Ldr	E-7	2	
18	Security Sergeant	E-6	2	
19	Security Sergeant	E-5	4	
20	Security Specialist	E-4	4	
21	Security Specialist	E-3	5	

	Authorized Strength		19	
--	----------------------------	--	-----------	--

449TH OPERATIONS FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
22	Commander	O-3	1	
23	Flight Sergeant	E-8	1	
24	Operations Sergeant	E-7	2	
25	Operations Sergeant	E-6	2	
26	Operations Sergeant	E-5	2	
27	Operations Specialist	E-4	2	
28	Operations Specialist	E-3	1	
	Authorized Strength		11	

449th COMMUNICATIONS FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
29	Commander	O-3	1	
30	Flight Sergeant	E-7	1	
31	Support Sergeant	E-7	1	
32	Commo Sergeant	E-6	2	
33	Commo Sergeant	E-5	2	
34	Commo Specialist	E-4	2	
	Authorized Strength		9	

449th MAINTENANCE FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
35	Commander	O-3	1	
36	Flight Sergeant	E-7	1	
37	Support Sergeant	E-7	1	
38	Maintenance Sergeant	E-6	3	
39	Maintenance Sergeant	E-5	4	
40	Maintenance Spec.	E-4	3	
	Authorized Strength		13	

449th SUPPORT SQUADRON

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
41	Commander	O-4	1	
42	Support Officer	O-3	1	
43	Superintendent	E-8	1	
44	Personnel Sergeant	E-7	1	
45	Admin Sergeant	E-7	1	
46	Recruiting Sgt.	E-7	1	
48	Public Info. Sgt	E-6	1	
	Authorized Strength		7	

449TH MISSION SUPPORT FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
49	Commander	O-3	1	
50	Flight Sergeant	E-7	1	
51	Personnel Sergeant	E-7	1	
52	Personnel Sergeant	E-6	1	
53	Computer Systms Sgt.	E-7	1	
54	Finance Sergeant	E-7	1	
55	Supply Sergeant	E-7	1	
56	Supply Sergeant	E-6	1	
57	Support Sergeant	E-6	1	
58	Support Sergeant	E-5	2	
59	Support Specialist	E-4	3	
60	Support Specialist	E-3	2	
	Authorized Strength		16	

449TH MEDICAL FLIGHT

LINE	POSITION	AUTH RANK	AUTH STRENGTH	REMARKS
61	Commander	O-5	1	Must be a physician
62	Medical Support Off	O-4	2	
63	Flight Sergeant	E-8	1	
64	Medical Support Sgt	E-7	2	
65	Medical Support Sgt	E-6	2	
66	Medical Support Sgt	E-5	2	
67	Medical Support Spl.	E-4	2	
	Authorized Strength		12	

Total 449 ASG Authorized Strength = 101

Total Officer Personnel = 16

Total Enlisted Personnel = 85

TOTAL 4TH AIR WING STRENGTH = 403

APPENDIX E
TEXAS STATE GUARD MEDICAL RESERVE CORPS
TEXAS MEDICAL RANGERS

E-1. Purpose The TXSG Medical Reserve Group (TXSG-MRC) provides the Governor of the State of Texas, the Adjutant General of Texas, and the Commander, TXSG with voluntary medical expertise and health services augmentation in support of public health emergencies and in response to bioterrorist actions that endanger the residents of Texas.

E-2. Authority The TXSG-MRC is organized subject to U.S. laws, statutes of the State of Texas and regulations of the Texas Military Forces. It conforms to the operational principles of the Incident Command System as defined by the Federal Emergency Management Agency (FEMA). Activation of the TXSG-MRC volunteers on State Active Duty is at the exclusive direction of the Adjutant General, subject to formal request by the Texas Governor's Division of Emergency Management. Employment of the TXSG-MRC is limited to supporting public health functions specified in the Health and Medical Services Annex (Annex H) of the Texas Emergency Management Plan.

E-3. Mission The TXSG-MRC provides licensed public health support volunteers and technical support expertise in response to large scale disasters, supplementing public health authorities of the Texas Department of Public Health (TDH).

E-4. Functional Responsibilities The TXSG-MRC provides continuing medical/health educational opportunities (related to possible medical disaster situations) for its licensed health services volunteers and training opportunities for its technical support volunteers to prepare them to execute the following public health functions upon activation in response to a medical disaster:

- a. Provide life-preserving stabilization, emergency health care counseling, and emergency prophylaxis (e.g. inoculations, distribution of oral medications or topical ointments) for persons whose illnesses or injuries are a result of mass disasters;
- b. Provide health care expertise and technical assistance to TDH at their designated alternate treatment facilities (i.e. voluntarily committed acute care beds at non-hospital sites controlled by the National Disaster Medical System) with patient reception, patient staging, limited emergency care (i.e. triage and emergency injury treatment), patient evacuation preparation, and preliminary casualty clearing;

- c. Provide technical assistance (leadership and control) for identifying, organizing, validating credentials, caring for medical and health support volunteers on shift, scheduling/communicating shift assignments, and facilitating work force protection/guarantees for TXSG-MRC volunteers and augmentees;
- d. Provide technical assistance (leadership and control) to record, maintain and recall health database information about patients processed and treatments provided by TXSG-MRC volunteers and augmentees.
- e. Contributes to TDH's surveillance systems, supplement monitoring of the general population and special high-risk population segments, assist in monitoring injury, disease outbreak patterns, and provide expert advice about communicable disease and injury control measures and precautions.
- f. Provide staff assistance experienced in public information duties to assist the impacted regional and State TDH offices in performing Health and Medical Services public information activities.

E-5. Affiliation. The TXSG-MRC is a State of Texas lead volunteer organization for providing supplemental expertise in response to disasters and is Texas' designated state-wide Medical Reserve Corps, affiliated for training, recruitment and funding assistance with the National Citizens' Corps of the USA Freedom Corps.

E-6. Organization. The TXSG-MRC is part of the Texas Military Forces and organized parallel with three other organizational structures:

- a. The Texas State Guard brigade structure, from which it secures logistical and non-technical assistance for the execution of functional responsibilities;
- b. The geographic regions of the Texas Department of Health, to coordinate training and operational requirements, and
- c. The state-sponsored academic health science centers, to secure leadership, cadre, technical assistance and serve as administrative and training centers.

E-7. Command. The TXSG-MRC is a distinct command within the Texas State Guard.

E-8. Composition. The Commander of the TXSG-MRC has a small state-level staff to manage contracts and finances, plus secure logistical and non-technical assistance from the brigade-structure and/or headquarters of the Texas State Guard. This small TXSG-MRC staff consists of a Resource Management Cell, a Communications/Liaison Cell, an

1 September 2003

Administrative Cell and a Logistics Coordination Cell. In addition, under the control of the commander, TXSG-MRC is a WMD Medical Response Augmentation Team.

At each health science center (i.e., the parent component of state medical schools), the TXSG-MRC is organized as a Medical Response Group with a regional staff. This regional staff consists of three cells that correspond with the state level staff cells plus a Public Information Cell, a Training Support and Operations Cell and a Volunteer Work Force Information Cell (i.e., one-stop service where volunteers can get all their informational needs satisfied).

Subordinate to each Medical Response Group are at least 3 types of response teams, in varying quantities, depending upon the number/type of available volunteers and their geographic assembly locations:

- Trauma Stability (TS) teams each consisting of:
3-5 physicians (MDs), 3-5 nurses (RNs), 8-12 health care support specialists
- Health Care Treatment and Counseling (HCTC) teams each consisting of:
2-3 physicians (MDs), 6-8 nurses (RNs), 10-15 health care support specialists
- Alternate Treatment Facility Support (ATFS) teams, each consisting of:
12-15 nurses (RNs), 20-30 health care support specialists

Other types of health care response teams may be task organized from available volunteers to respond most effectively to the specific health emergency.

E-9. Deployment. TXSG-MRC teams may be drawn from locations not in the immediate vicinity of the impacted disaster areas. This assumes that volunteers near a disaster area likely will be occupied either supporting local hospitals that are severely stressed or they will be caring for their own families and neighbors and be unavailable for volunteer service.

Consequently, on-demand group transport contracts or rehearsed MOU-established transport arrangements for Medical Response Group team members to appropriate work sites (e.g. alternate treatment facilities), plus in/around shift transport for TXSG-MRC volunteers, must be pre-arranged to ensure that voluntary health care expertise can be rapidly assembled deployed and made available where needed as soon as practical.

Current rosters of volunteer team members will be compiled routinely at Medical Response Group level and summarized monthly at state level for submission as the TXSG-MRC Disaster Mobility Listing, required by TDH.

E-10. Staffing Requirements.

State level – Texas State Guard Medical Reserve Group

LINE	RANK	POSITION	STRTH	REMARKS
1	O-8	Commander, TXSG-MRC	1	Senior medical officer, MD
2	O-6	Chief of Staff, TXSG-MRC	1	MSC, MD, RN or DDS
3	O-6	Senior State Nurse	1	MSN
4	E-9	Command Sergeant Major, TXSG-MRC	1	MSC
5	O-5	Resource Management Officer	1	AG, FI, CPA, or MSC
6	W-3	Financial Technician	1	
7	W-2	Resource Writer	1	
8	E-8	Contracts NCOIC	1	
9	E-8	Grants Management NCOIC	1	
10	O-5	Communications/Liaison Officer	1	SC, MI, AG, or related exper.
11	O-4	Liaison Database OIC	1	IO and db experience required
12	O-4	Agencies & NPO Liaison Officer	1	
13	W-3	Electronic Communications Officer	1	
14	E-8	Liaison Database NCOIC	1	
15	O-5	Adjutant – Administration Officer	1	AG, MSC, or related experience
16	W-3	Records Custodian	1	
17	O-3	Personnel/Credentials Database OIC	1	IO and db experience required
18	E-6	Personnel/Credentials Database NCOIC	1	
19	E-5	Patient and Volunteer Records NCO	1	
20	E-4	Patient and Volunteer Records Clerk	1	
21	O-5	Public Information Officer	1	
22	O-4	Citizen Info. Center TDH Liaison Officer	1	
23	O-4	Public Information Writer	1	
24	O-5	Logistics Coordination Cell OIC	1	
25	E-8	Logistics NCOIC	1	
26	E-7	Supply NCO	1	
		Authorized Strength = 26		

WMD Medical Response Augmentation Team

LINE	RANK	POSITION	STRTH	REMARKS
27	O-5	Team OIC	1	MD
28	O-4	Environmental Toxicologist	1	PhD
29	W-3	Environmental Toxicology Technician	1	
30	O-4	Infectious Disease Advisor	1	PhD
31	W-3	Infectious Disease Technician	1	

1 September 2003

32	O-4	Radiological Physicist	1	PhD
33	W-3	Radiological Health Monitoring Tech.	1	
34	O-4	Trauma Physician	1	MD
35	O-3	Mental Health Counselor	1	
36	O-4	Community Nurse Practitioner	1	MSN
37	O-3	Registered Nurse	1	BSN
		Authorized Strength = 11		

Regional Level – Medical Response Group

LINE	RANK	POSITION	STRTH	REMARKS
38	O-6	Medical Response Group Commander	1	
39	E_9	Regional CSM	1	
40	O-5	<i>Resource Management</i> Officer	1	AG, FI, CPA, or MSC
41	W-2	Financial Technician	1	
42	E-7	Grants & Contracts NCO	1	
43	E-7	Resource Writer	1	
44	O-4	<i>Communications/Liaison</i> Officer	1	SC, MI, AG or related exper.
45	O-3	Liaison Database Officer	1	IO and db experience required
46	O-3	Agencies & NPO Liaison Coordinator	1	
47	E-7	Liaison Database NCO	1	
48	O-4	Adjutant – <i>Administration</i> Officer	1	AG, MSC, or related experience
49	E-8	Records NCOIC	1	
50	E-7	Personnel/Credentials Database NCO	1	IO and db experience required
51	E-5	Patient and Volunteer Records NCO	1	
52	E-4	Patient and Volunteer Records Clerk	1	
53	E-4	Patient and Volunteer Records Clerk	1	
54	O-4	<i>Public Information</i> Officer	1	
55	O-3	Citizen Information Center TDH Liaison Officer	1	
56	O-3	Public Information Writer	1	
57	O-5	Training Support and Operations Officer	1	
58	O-4	Continuing Education and volunteer Training OIC	1	
59	O-3	Liaison Officer: TDH regional TXSG Bde-level and metro area WMD coordinators	1	
60	E-8	Training & Operations NCOIC	1	
61	E-7	EOC Operations Liaison NCO	1	

62	E-6	Training Events and Independent Study Coordinators	1	
63	O-4	<i>Volunteer Work force Information Officer</i>	1	
64	W-2	Coordination Officer for Licensed Volunteers	1	
65	W-2	Coordination NCOIC for Support Volunteers and Augmentees	1	
66	E-7	Information Assistant for Volunteers and Augmentees	1	
67	E-7	Event coordinator for Volunteers	1	
		Authorized Strength = 30		

Health Care Teams will be numbered by Region and Type (e.g., "Alamo TS-1")
Each team led by an O-5 (LTC).

Trauma Stability (TS) Team

3-5	Physicians	MDs
3-5	Nurses	RNs
8-12	Support Personnel	LPNs, clerks, nursing aides, etc.
Authorized Strength = 22		

Health Care Treatment and Counseling (HCTC) Team

2-3	Physicians	
6-8	Nurses	RNs
10-15	Support Personnel	LPNs, clerks, nursing aides, etc.
Authorized Strength = 26		

Alternate Treatment Facility Support (ATFS) Team

12-15	Nurses	RNs
20-30	Support Personnel	LPNs, clerks, nursing aides, etc.
Authorized Strength = 45		

Total Authorized Team Strength = 94

Total Authorized Strength in all Regional Teams = 1128

E-11. Alignments

Texas State Guard Brigade-level HQs

4th Brigade Dallas and North Central Texas

39th Brigade Panhandle and West Texas

Headquarters at Camp Mabry, Austin , Texas

Texas Department of Health Regions

Region 11 Harlingen, South Texas

Region 8 San Antonio, Alamo and rural areas in South Central Texas

Region 7 Temple, Central Texas

Region 6&5 South Houston and South East Texas

Region 4&5 North Tyler, North Central Texas

Region 2&3 Arlington, North Central Texas

Region 1 Lubbock, Texas Panhandle

Regions 9&10 El Paso, West Texas

Medical Schools and State-sponsored Health Science Centers

University of Texas Medical School at San Antonio

7703 Floyd Curl Drive

San Antonio, TX 78229-3900

The Texas A & M University System Health Science Center College of Medicine

147 Joe H. Reynolds Medical Building

1114 TAMU

College Station, TX 77843-1114

University of Texas Medical Branch at Galveston

301 University Boulevard

Galveston, TX 77555

Adjutant General's Department
Austin, Texas 78763-5218
1 September 2003
University of Texas Medical School at Houston
6431 Fannin Street
Houston, TX 77030

Texas State Guard
Regulation 10-1

University of Texas Health Center at Tyler
11937 US Highway 271
Tyler, TX 75708-3154

University of Texas Southwestern Medical Center at Dallas Southwestern Medical School
5323 Harry Hines Boulevard
Dallas, TX 75390

University of North Texas Health Science Center **<<http://www.hsc.unt.edu/>>**
3500 Camp Bowie Blvd.
Fort Worth, Texas 76107

Texas Tech University Health Sciences Center School of Medicine
3601 4th Street
Lubbock, TX 79430

Total TXSG-MRC Strength = 1195

Medical Response Team	TDH Region	Medical School Or HSC	TXSG Brigade	State Region
Alamo & South	8 11	UTHSC San Antonio UTHSC Harlingen	1 st	South Texas, Lower Rio Grande Valley & South Coast
Houston & Coastal	6	UTHSC Houston	8 th	Houston & Central Coast
Galveston & South East	5	UT Medical Branch at Galveston	8 th	South East
Austin & Central	7	Texas A&M HSC at College Station	2 nd	Central
Tyler & North East	4	UTHC at Tyler	19 th	North East
Dallas Area	3	UT Southwestern Medical Center	19 th	Dallas Area & north to Oklahoma
Fort Worth Area	2	Univ. of North Texas HSC	4 th	North Central
Panhandle and West Texas	1,9, & 10	Texas Tech University HSC	39 th	Panhandle and West Texas

APPENDIX F
MINIMUM STRENGTH REQUIREMENT
TEXAS STATE GUARD

F-1. Units will be organized at the following minimum authorized strength levels:

UNIT	STRENGTH
Headquarters and Separate Elements TXSG	150
TXSG Education Command	660
Brigades	1812
4 th Air Wing	403
Medical Reserve Corps	1195
Total	4220

F-2. Minimum authorized strength figures are based on six (6) brigades, two (2) battalions per brigade, and two (2) companies per battalion. Actual strength figures may vary according to the active number of battalions and companies per brigade.

F-3. Each Brigade and Air Group should have at least one squad or flight affiliated with each Texas National Guard armory in its area of operations.

F-4. Brigade designations include:

- 1st San Antonio and South Texas
- 2nd Austin and Central Texas
- 4th Ft. Worth and North Texas
- 8th Houston and East Texas
- 19th Dallas and Northeast Texas
- 39th Lubbock and West Texas

**Adjutant General's Department
Austin, Texas 78763-5218
1 September 2003**

**Texas State Guard
Regulation 10-1**

FOR THE ADJUTANT GENERAL:

**WILLIAM W. GOODWIN
BG, TXARNG
Chief of the Joint Staff**

**JACK L. TALIAFERRO
COL, GS, TXARNG
Adjutant**

DISTRIBUTION:

**B
J 35**